| Original | E PAmendment NTE |
|----------|------------------|
|----------|------------------|

## 2012 MAY 18 PM 4: 03 U.S. House of Representatives 112<sup>th</sup> Congress

## **EMPLOYEE** POST-TRAVEL DISCLOSURE FORM

This form is for disclosing the receipt of travel expenses from private sources for meetings, speaking engagements, fact-finding trips or similar events in connection with official duties. You need not disclose government-funded or political travel on this form, or travel that is unrelated to official duties. This form does not eliminate the need to report all privately-funded travel on the annual Financial Disclosure Statements of those persons required to file them. In accordance with clause 5 of House Rule 25, complete this form and file it with the Clerk of the House of Representatives, B-106 Cannon House Office Building, within 15 days after travel is completed. The Clerk is to make these forms publicly available as soon as possible after they are received. Obtain the dollar amounts from the sponsor; if exact dollar amounts are unavailable, provide a good faith estimate.

| Name of Employee (print or type): Dale Neugebauer   |
|---|
| Name of Accompanying Family Member (if any):  Relationship to Employee: Spouse Child Other (specify):  Date of Departure and Date of Return: May 2-4  |
| Dates at Personal Expense: None   |
| Itinerary (cities of departure – destination – return): DC - Cambridge, MD - DC   |
| Sponsor(s) (who paid for the trip): The Congressional Institute   |
| Describe meetings and events attended (attach additional pages if necessary):  for constituent communications, personnel management, policy discussions on healthcare, review of changes to congressional ethics rules, cases pending before the Supreme Court, and effective use on online communications tools.   |
| Attached to this form are EACH of the following (signify "yes" for each item by checking the corresponding box):  1.  the Private Sponsor Travel Certification Form completed by trip sponsor, including all attachments;  2.  the Privately-Sponsored Travel Approval Form completed by the employee; and  3.  the Committee on Ethics letter approving my participation on this trip. |
| I represent that I participated in each of the activities reflected in the sponsor's agenda (signify "yes" by checking box):  If not, explain:  Missed first two sessions on 5/2 due to late arrival  |
| ISSA 20   |

### TRAVEL EXPENSES:

|                                 | Total Transportation<br>Expenses | Total Lodging Expenses | Total Meal Expenses |
|---------------------------------|----------------------------------|------------------------|---------------------|
| For employee:                   | 0                                | \$483.58               | \$393.86            |
| For accompanying family member: |                                  |                        |                     |

|                                 | Other Expenses (dollar amount) | Specific Nature of Expenses (e.g., taxi, parking, registration fee, etc.) |
|---------------------------------|--------------------------------|---|
| For employee:                   | 0                              |   |
| For accompanying family member: |                                |   |

| I certify that the information containe | d in this form is true, com | plete, and correct to the best of my |
|---|-----------------------------|--------------------------------------|
| knowledge.                              | [ ] []                      |                                      |
| SIGNATURE OF EMPLOYEE:                  | hale 1                      | Veugelau                             |
|   |                             | DATE: 5/18/2012                      |

I authorized this travel in advance. I have determined that all of the expenses listed above were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

NAME OF SUPERVISING MEMBER: Honoral

Honorable Darrell Issa

SIGNATURE OF SUPERVISING MEMBER:

5/15/2012

Version date 1/2011 by Committee on Ethics

### U.S. House of Representatives Committee on Ethics

## PRIVATELY SPONSORED TRAVEL: TRAVELER FORM For Members, Officers, and Employees

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed Private Sponsor Travel Certification Form and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. *Please type form. Form (and any attachments) may be faxed to the Committee at (202) 225-7392.* 

## YOUR COMPLETED REQUEST MUST BE SUBMITTED TO THE COMMITTEE NO LESS THAN 14 DAYS BEFORE YOUR PROPOSED

**DEPARTURE DATE**. Absent exceptional circumstances, permission will <u>not</u> be granted for requests received less than 14 days before the trip commences.

| Name of Traveler: _  | Dale Neugebauer   |
|--|---|
| I certify that the the best of my k  | e information contained on both pages of this form is true, complete, and correct to knowledge.   |
| Name of Sig  | natory (if other than traveler):  |
| For staff, nar   | me of employing Member/Committee: Hon. Darrell Issa   |
| Office address:  | 2347 RHOB   |
| Phone number:  | 5-1573  |
|  | contact person: dale.neugebauer@mail.house.gov  |
| media appearance   | The sponsoring entity is a media outlet and the traveler is a Member traveling to make a see sponsored by that entity <u>and</u> these forms are being submitted to the Committee less ore the trip departure date. |
| NOTE: You must<br>contact you  | complete the contact information fields above, as Committee staff may need to if additional information is required.  |
| f there are any quest  | ions regarding this form please contact the Committee:  |
| Committee on Et U.S. House of Re 1015 Longworth Washington, DC (202) 225-7103 (202) 225-7392 ( | epresentatives House Office Building 20515 phone)   |

Version date 2/2011 by Committee on Ethics

## U.S. House of Representatives Committee on Ethics

### PRIVATELY SPONSORED TRAVEL: TRAVELER FORM

|            | Name of Traveler: Dale Neugebauer   |
|------------|---|
|            | Sponsor(s) (who will be paying for the trip): The Congressional Institute   |
|            | Travel destination(s): Cambridge, MD  |
|            | a. Date of Departure and Date of Return: May 2-4, 2012  |
|            | b. Will you be extending the trip at your personal expense? ☐ Yes ☑ No  |
|            | If yes, dates at personal expense:  |
|            | a. Will you be accompanied by a family member at the sponsor's expense? Yes VNo   |
|            | b. If yes, name of accompanying family member:  |
|            | c. Relationship to traveler: Spouse Child Other (specify):  |
| ).         | a. Did the trip sponsor answer "yes" to Question 9(c) on the Trip Sponsor form (i.e., the travel is being sponsored by an entity that employs a lobbyist)? Yes Vo   |
|            | b. If yes, check one of the following: \[ \sum N/A - Sponsor checked 9(a) or 9(b) \] (1) Approval for one-night's lodging and meals is being requested: \[ \sum or \] (2) Approval for two-nights' lodging and meals is being requested: \[ \sum If "(2)" is checked, explain why the second night is warranted: \[ \sum If "(2)" is checked, explain why the second night is warranted: \[ \sum If "(2)" is checked, explain why the second night is warranted: \[ \sum If "(2)" is checked, explain why the second night is warranted: \[ \sum If "(2)" is checked, explain why the second night is warranted: \[ \sum If "(2)" is checked, explain why the second night is warranted: \[ \sum If "(2)" is checked, explain why the second night is warranted: \[ \sum If "(2)" is checked, explain why the second night is warranted: \[ \sum If "(2)" is checked, explain why the second night is warranted: \[ \sum If "(2)" is checked, explain why the second night is warranted: \[ \sum If "(2)" is checked, explain why the second night is warranted: \[ \sum If "(2)" is checked, explain why the second night is warranted: \[ \sum If "(2)" is checked, explain why the second night is warranted: \[ \sum If "(2)" is checked, explain why the second night is warranted: \[ \sum If "(2)" is checked, explain why the second night is \[ \sum If "(2)" is checked, explain why the second night is \[ \sum if "(2)" is \[ |
| <b>'</b> . | Private Sponsor Travel Certification Form is attached, including agenda, invitee list, and any other attachments ( <i>indicate that form is attached by checking box</i> ):   |
| 3.         | Explain why participation in the trip is connected to <u>your</u> individual official or representational duties:  The conference will cover best practices for congressional offices and policy discussions on various federal issues.   |
| ).         | FOR STAFF: TO BE COMPLETED BY YOUR EMPLOYING MEMBER:  |
|            | I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.   |
|            | Date: 04/18/12  |
|            | Signature of Employing Member   |

NOTE: This page must be submitted with your post-travel disclosure form within 15 days of your return, so you should maintain a photocopy of the completed form for your records.

## U.S. House of Representatives Committee on Ethics

## PRIVATE SPONSOR TRAVEL CERTIFICATION FORM (provide directly to each House invitee)

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers or employees under House Rule XXV, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer or employee, who will then forward it to the Committee. The trip sponsor should NOT submit the form directly to the Committee.

Private sponsors are urged to submit this form to each House invitee at least 30 days before travel is scheduled to begin. The failure to provide the Committee with adequate time to review the form and attachments may result in the invitee not receiving approval for the trip. The submission of an incomplete form will delay the review process. Before completing this form, sponsors are urged to carefully review the Committee's private travel guidelines and advisory memoranda detailing the rules and restrictions for private travel, as well as the instructions for completing this form. Sponsors should call the Committee with any questions prior to submitting the form. Please type form.

| 1. | Sponsor(s) (who will be paying for the trip): The Congressional Institute, Inc.   |
|----|---|
| 2. | I represent that the trip will not be financed (in whole or in part) by a federally-registered lobbyist or registered foreign agent (signify "yes" by checking box):  |
| 3. | I represent that the trip sponsor(s) has not accepted from any other source funds earmarked directly or indirectly to finance any aspect of the trip (signify "yes" by checking box):   |
| ١. | Is travel being offered to an accompanying family member of the House invitee(s)?  Yes No   |
|    | Provide names and titles of ALL House invitees; for each invitee, provide explanation of why the individual was invited (include additional pages if necessary):  See Attached  |
|    | Dates of travel: May 2-4, 2012  |
|    | Cities of departure destination – return: Washington, DC - Cambridge, MD - Washington, DC   |
|    | Attached is a detailed agenda of the activities taking place during the travel (i.e., an hourly description of planned activities) (signify "yes" by checking box):   |
|    | I represent that (check one of the following):  a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: or  b. The sponsor of the trip does not retain or employ a federally registered lobbyist or registered foreign agent: or  c. The trip is for attendance at a one-day event and lobbyist involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee's travel regulations. |
|    | If travel is for participation in a one-day event (i.e., if you checked Question 9(c)), check one of the following:  a. One-night's lodging and meals are being offered: or  b. Two-nights' lodging and meals are being offered:  If "b" is checked, explain why the second night is warranted:   |

| 1   | <ol> <li>If the trip is not sponsored by an institution of higher education, I represent that a federally-registered lobbyis or foreign agent will not accompany House Members or employees on any segment of the trip (signify "yes" by a house in the company House Members or employees on any segment of the trip (signify "yes" by</li> </ol>  |
|-----|---|
|     | checking box): 🗸  |
| 12  | <ol> <li>Private sponsors must have a direct and immediate relationship to the purpose of the trip or location being<br/>visited. Describe the role of each sponsor in organizing and conducting the trip:</li> </ol>   |
|     | The Congressional Institute President and staff organize, manage and control  |
|     | the event.  |
| 13  | B. Describe each sponsor's organizational interest in the purpose of the trip: The purpose of the sponsor, a 501(c)(4) organization is to promote public education about Congress   |
|     | and to hold educational conferences for Members of Congress, staff and others.  |
|     | or congress, stail and others.  |
| 14  | Describe the type and class of the transportation being provided. Indicate whether coach, business-class or first-class transportation will be provided. In addition, for travel via aircraft, please indicate if travel is being offered on a commercial flight, chartered flight or on an aircraft operated or paid for by a carrier not licensed by the Federal Aviation Administration to operate for compensation or hire (i.e., a private aircraft). If first-class fare is being provided, or if travel is via chartered or private aircraft, please provide an explanation describing why such travel is warranted: |
|     | Transportation will not be provided.  |
|     |   |
| 15. | I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). (signify "yes" by checking box):   |
| 16. | I represent that either (check one of the following):   |
|     | a. The trip involves an event that is arranged or organized without regard to congressional participation and that<br>meals provided to congressional participants are similar to those provided to or purchased by other event<br>attendees:  or   |
|     | b. The trip involves events that are arranged or organized specifically with regard to congressional participation:   |
|     | If "b" is checked, detail the cost per day of meals (approximate cost may be provided):   |
|     | Wednesday (\$134.83), Thursday (\$232.80), Friday (\$32.01)   |
| 17. | Reason for selecting the location of the event or trip: Relative proximity to Washington DC and the   |
|     | capability to handle large event. Prior Committee approval in 2007, and 2009, 2010 and 2011.  |
| 18. | Name of hotel or other lodging facility: Hyatt Chesapeake Bay, Cambridge, MD  |
| 19. | Cost per night of hotel or other lodging facility (approximate cost may be provided): \$241.79  |
| 20. | Reason(s) for selecting hotel or other lodging facility: Relative proximity to Washington, DC, and the  |
|     | capacity and capability to handle large event. History of holding Committee approved events   |
|     | there - including this event in 2007, 2009, 2010 and 2011.  |
|     |   |

## 21. TOTAL EXPENSES FOR EACH PARTICIPANT:

| ☐ actual amounts ☐ good faith estimates  | Total Transportation Expenses per Participant | Total Lodging Expenses<br>per Participant | Total Meal Expenses per<br>Participant |
|--|---|---|--|
| For each Member,<br>Officer, or employee | \$0   | \$483.58                                  | \$399.64                               |
| For each accompanying family member      | \$0   | \$0                                       | \$353.08                               |

|  | Other Expenses<br>(dollar amount) | Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.) |
|--|-----------------------------------|--|
| For each Member,<br>Officer, or employee | \$0                               | \$0  |
| For each accompanying family member      | \$0                               | \$0  |

| 22. | I represent that reimbursement for miscellaneous travel expenses for the trip, such as travel to and from airports   |
|-----|--|
|     | security costs, interpreter fees, visa application fees, and similar expenses, will be for actual costs incurred and |
|     | The processes for the second application rees, and similar expenses, will be for actual costs incurred and           |
|     | are necessary for the purpose of the trip (signify "yes" by checking box):   |

| 3. | I certify that the | information contained in this form is true, complete, and correct to the best of my knowledge. |
|----|--------------------|--|
|    | Signature:         | a last Strange   |
|    | Name and title:    | Mark Strand, President   |
|    | Organization:      | The Congressional Institute  |
|    | Address: 170       | 00 Diagonal Road, Suite 730, Alexandria, VA 22314  |
|    | Telephone numb     | 700 007 0040   |
|    | Fax number: 7      | 03-837-8817  |
|    | Email Address:     | strand@conginst.org  |

The Committee staff may contact the above individual above if additional information is required.

If there are any questions regarding this form please contact the Committee at the following address:

Committee on Ethics
U.S. House of Representatives
1015 Longworth House Office Building
Washington, DC 20515
(202) 225-7103 (phone)
(202) 225-7392 (fax)

Version date 3/2011 by Committee on Ethics

Jo Bonner, Alabama *Chairman* Linda T. Sánchez, California *Ranking Member* 

Michael T. McCaul, Texas K. Michael Conaway, Texas Charles W. Dent, Pennsylvania Gregg Harper, Mississippi

John A. Yarmuth, Kentucky Donna F. Edwards, Maryland Pedro R. Pierluisi, Puerto Rico Joe Courtney, Connecticut



### ONE HUNDRED TWELFTH CONGRESS

## U.S. House of Representatives

COMMITTEE ON ETHICS

April 25, 2012

Daniel A. Schwager Staff Director and Chief Counsel

Joanne White Administrative Staff Director

Kelle A. Strickland Counsel to the Chairman

Daniel J. Taylor Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

Mr. Dale A. Neugebauer Office of the Honorable Darrell Issa 2347 Rayburn House Office Building Washington, DC 20515

Dear Mr. Neugebauer:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Cambridge, Maryland, scheduled for May 2 to 4, 2012, sponsored by the Congressional Institute.

You must complete an Employee Travel Disclosure Form (which your employing Member must also sign) and file it with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are required to attach a copy of this letter and the Private Sponsor Travel Certification Form, including all attachments. You must also include a copy of the Traveler Form completed by you and signed by your employing Member. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$350 from a single source on Schedule VII of that statement.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Jo Bonner Chairman Linda T. Sánchez
Ranking Member

JB/LTS:tn

|    | Name      |           | Institution                            | Reason Invited:  |
|----|-----------|-----------|--|------------------|
| 1  | Michael   | Allen     | House Intelligence Cmte.               | Committee Staff  |
| 2  | Mark      | Anderson  | Rep. Lee Terry                         | Chief of Staff   |
| 3  | Gary      | Andres    | House Energy and Commerce Cmte.        | Committee Staff  |
| 4  | Seth      | Appleton  | Rep. Blaine Luetkemeyer                | Chief of Staff   |
| 5  | John      | Ariale    | Rep. Ander Crenshaw                    | Chief of Staff   |
| 6  | Tim       | Baker     | Rep. Tom Graves                        | Chief of Staff   |
| 7  | Amy       | Barerra   | Office of the Republican Leader        | Leadership Staff |
| 8  | Elizabeth | Bartheld  | Rep. John Sullivan                     | Chief of Staff   |
| 9  | Stacy     | Barton    | Rep. Jon Runyan                        | Chief of Staff   |
| 10 | Brendan   | Belair    | Rep. John R. Carter                    | Chief of Staff   |
| 11 | Patrick   | Bell      | House Republican Conference            | Leadership Staff |
| 12 | Chris     | Berardini | Rep. Mike Grimm                        | Chief of Staff   |
| 13 | Eric      | Bergren   | Rep. Brett Guthrie                     | Chief of Staff   |
| 14 | Tim       | Berry     | Office of the Republican Whip          | Leadership Staff |
| 15 | Brooke    | Bialke    | Rep. Michele Bachmann                  | Chief of Staff   |
| 16 | John      | Billings  | Rep. Charlie Bass                      | Chief of Staff   |
| 17 | lgor      | Birman    | Rep. Tom McClintock                    | Chief of Staff   |
| 18 | Paul      | Blocher   | Rep. Chip Cravaack                     | Chief of Staff   |
| 19 | Jonathan  | Blyth     | Rep. Allen West                        | Chief of Staff   |
| 20 | Brad      | Bohannon  | Rep. Lynn Westmoreland                 | Chief of Staff   |
| 21 | Eric      | Bohl      | Rep. Vicky Hartzler                    | Chief of Staff   |
| 22 | Lorissa   | Bounds    | Rep. Brian Bilbray                     | Chief of Staff   |
| 23 | David     | Bowser    | Rep. Paul Broun, M.D.                  | Chief of Staff   |
| 24 | Stephen   | Boyd      | Rep. Martha Roby                       | Chief of Staff   |
| 25 | Neil      | Bradley   | Office of the Republican Leader        | Leadership Staff |
| 26 | Larry     | Brady     | House Oversight and Gov't Reform Cmte. | Committee Staff  |
| 27 | Jim       | Brandell  | Rep. Dave Camp                         | Chief of Staff   |
| 28 | Barry     | Brown     | Rep. Michael Burgess                   | Chief of Staff   |
| 29 | Tom       | Brown     | Rep. Samuel B. Graves                  | Chief of Staff   |
| 30 | Jennifer  | Brown     | Rep. Lamar Smith                       | Chief of Staff   |
| 31 | Chelsea   | Brown     | House Republican Conference            | Leadership Staff |

|    | Name      |            | Institution                             | Reason Invited:  |
|----|-----------|------------|---|------------------|
| 32 | Joel      | Brubaker   | Rep. Shelley Moore Capito               | Chief of Staff   |
| 33 | Dee       | Buchanan   | House Republican Conference             | Leadership Staff |
| 34 | Natalie   | Buchanan   | Office of the Republican Whip           | Leadership Staff |
| 35 | Brendan   | Buck       | Office of the Speaker                   | Leadership Staff |
| 36 | Eric      | Burgeson   | Rep. Bob Dold                           | Chief of Staff   |
| 37 | Stuart    | Burns      | Rep. Bill Posey                         | Chief of Staff   |
| 38 | Deborah   | Burrell    | Rep. Roscoe Bartlett                    | Chief of Staff   |
| 39 | Mary Beth | Carozza    | Rep. Steve Stivers                      | Chief of Staff   |
| 40 | James     | Carstensen | Rep. Tom Latham                         | Chief of Staff   |
| 41 | Jessica   | Carter     | Rep. Stephen Fincher                    | Chief of Staff   |
| 42 | Ed        | Cassidy    | Office of the Speaker                   | Leadership Staff |
| 43 | Mike      | Catanzaro  | Office of the Speaker                   | Leadership Staff |
| 44 | Jon       | Causey     | Rep. Larry Bucshon                      | Chief of Staff   |
| 45 | Doug      | Centilli   | Rep. Kevin Brady                        | Chief of Staff   |
| 46 | Mark      | Chenoweth  | Rep. Mike Pompeo                        | Chief of Staff   |
| 47 | Jordan    | Clark      | Rep. Glenn Thompson Jr.                 | Chief of Staff   |
| 48 | Jerome    | Clarke     | Rep. Randy Hultgren                     | Chief of Staff   |
| 49 | Bob       | Cochran    | Rep. Howard McKeon                      | Chief of Staff   |
| 50 | Jeff      | Cohen      | Rep. Connie Mack IV                     | Chief of Staff   |
| 51 | Dylan     | Colligan   | House Republican Conference             | Leadership Staff |
| 52 | John      | Connell    | Rep. Todd Young                         | Chief of Staff   |
| 53 | Chris     | Connelly   | Rep. Scott Rigell                       | Chief of Staff   |
| 54 | Jeffrey   | Connor     | Rep. Jo Ann Emerson                     | Chief of Staff   |
| 55 | Jim       | Coon       | House Transportation and Infrastructure | Committee Staff  |
| 56 | Derick    | Corbett    | Rep. Rob Woodall                        | Chief of Staff   |
| 57 | Michael   | Cravens    | Rep. Gregg Harper                       | Chief of Staff   |
| 58 | Brian     | Crawford   | Rep. Tom Rooney                         | Chief of Staff   |
| 59 | Frank     | Cullen     | Rep. Mary Bono Mack                     | Chief of Staff   |
| 60 | McKay     | Daniels    | Rep. Reid Ribble                        | Chief of Staff   |
| 61 | Jonathan  | Day        | Rep. Nan Hayworth                       | Chief of Staff   |
| 62 | Pamela    | Day        | Rep. Don Young                          | Chief of Staff   |
|    |           |            | *                                       | E.               |

|    | Name    |           | Institution                     | Reason Invited:  |
|----|---------|-----------|---------------------------------|------------------|
| 63 | Wiley   | Deck      | Rep. John Mica                  | Chief of Staff   |
| 64 | Jeff    | Deist     | Rep. Ron Paul, M.D.             | Chief of Staff   |
| 65 | Eric    | Dell      | Rep. Joe Wilson                 | Chief of Staff   |
| 66 | Johnny  | DeStefano | Office of the Speaker           | Leadership Staff |
| 67 | Jeremy  | Deutsch   | Rep. Cathy McMorris Rodgers     | Chief of Staff   |
| 68 | Jon     | DeWitte   | Rep. Bill Huizenga              | Chief of Staff   |
| 69 | Lonnie  | Dietz     | Rep. Rick Berg                  | Chief of Staff   |
| 70 | Dino    | DiSanto   | Rep. Steven LaTourette          | Chief of Staff   |
| 71 | Kelly   | Dixon     | Office of the Republican Whip   | Leadership Staff |
| 72 | Jeff    | Dobrozsi  | Rep. Charles Boustany           | Chief of Staff   |
| 73 | Bill    | Dolbow    | Office of the Republican Leader | Leadership Staff |
| 74 | Glen    | Downs     | Rep. Walter Jones               | Chief of Staff   |
| 75 | Tiim    | Drumm     | Rep. Ann Marie Buerkle          | Chief of Staff   |
| 76 | Andrew  | Duke      | Rep. Jeb Hensarling             | Chief of Staff   |
| 77 | Jay     | Dutcher   | Rep. Tom Reed                   | Chief of Staff   |
| 78 | Rick    | Dykema    | Rep. Dana Rohrabacher           | Chief of Staff   |
| 79 | Erica   | Elliott   | Office of the Republican Whip   | Leadership Staff |
| 80 | Lauren  | Ellis     | Rep. W. Todd Akin               | Chief of Staff   |
| 81 | Laurie  | Esau      | Rep. Erik Paulsen               | Chief of Staff   |
| 82 | Arthur  | Estopinan | Rep. Ileana Ros-Lehtinen        | Chief of Staff   |
| 83 | Greg    | Facchiano | Rep. Joe Heck                   | Chief of Staff   |
| 84 | Laena   | Fallon    | Office of the Republican Leader | Leadership Staff |
| 85 | Mike    | Ference   | Office of the Republican Leader | Leadership Staff |
| 86 | Kevin   | Fogarty   | Rep. Peter King                 | Chief of Staff   |
| 87 | Nancy   | Fox       | Rep. Rodney Frelinghuysen       | Chief of Staff   |
| 88 | Annie   | Fultz     | Rep. James Gerlach              | Chief of Staff   |
| 89 | Jamie   | Gahun     | Rep. John Culberson             | Chief of Staff   |
| 90 | Dana    | Gartzke   | Rep. John Fleming               | Chief of Staff   |
| 91 | Debbie  | Gebhardt  | Rep. Thomas E. Petri            | Chief of Staff   |
| 92 | Dee     | Gilmore   | Rep. J. Randy Forbes            | Chief of Staff   |
| 93 | Michael | Giuliani  | Rep. Bob Turner                 | Chief of Staff   |

| Name             | Marchine in physical lines | Institution                     | Reason Invited:  |
|------------------|----------------------------|---------------------------------|------------------|
| 94 Stacey        | Glasscock                  | Rep. Frank Lucas                | Chief of Staff   |
| 95 Harry         | Glenn                      | Rep. C.W. Bill Young            | Chief of Staff   |
| 96 Rick          | Goddard                    | Rep. Mark Amodei                | Chief of Staff   |
| 97 Cesar         | Gonzalez                   | Rep. Mario Diaz-Balart          | Chief of Staff   |
| 98 John          | Goodwin                    | Rep. Raul Labrador              | Chief of Staff   |
| 99 Jenny         | Gorski                     | Rep. Doc Hastings               | Chief of Staff   |
| 100 Justin       | Grabelle                   | Rep. Richard Nugent             | Chief of Staff   |
| <b>101</b> Tyler | Grassmeyer                 | Rep. Steve Austria              | Chief of Staff   |
| 102 Scott        | Graves                     | Rep. K. Michael Conaway         | Chief of Staff   |
| 103 Bentley      | Graves                     | Rep. Steve King                 | Chief of Staff   |
| <b>104</b> Bob   | Griffitts                  | Rep. John J. Duncan, Jr.        | Chief of Staff   |
| 105 Connie       | Hair                       | Rep. Louie Gohmert              | Chief of Staff   |
| 106 Sarah        | Hale                       | Rep. Sue Myrick                 | Chief of Staff   |
| 107 Clayton      | Hall                       | Rep. Tim Griffin                | Chief of Staff   |
| <b>108</b> Hugh  | Halpern                    | House Rules Cmte.               | Committee Staff  |
| 109 Chris        | Hansen                     | Rep. Cory Gardner               | Chief of Staff   |
| 110 Justin       | Harding                    | Rep. Jason Chaffetz             | Chief of Staff   |
| 111 Derek        | Harley                     | Rep. Wally Herger               | Chief of Staff   |
| 112 Mary Annie   | Harper                     | Rep. Frank LoBiondo             | Chief of Staff   |
| <b>113</b> Tim   | Harris                     | Rep. Marlin Stutzman            | Chief of Staff   |
| <b>114</b> Jeff  | Harvey                     | Rep. David G. Reichert          | Chief of Staff   |
| <b>115</b> Betsy | Hawkings                   | Rep. Bobby Schilling            | Chief of Staff   |
| <b>116</b> Dave  | Heil                       | Rep. Sam Johnson                | Chief of Staff   |
| 117 Richard      | Hertling                   | House Judiciary Cmte.           | Committee Staff  |
| 118 Douglas      | Heye                       | Office of the Republican Leader | Leadership Staff |
| 119 Chelsey      | Hickman                    | Rep. Kay Granger                | Chief of Staff   |
| 120 Michael      | Higdon                     | Rep. Harold Rogers              | Chief of Staff   |
| <b>121</b> Greg  | Hill                       | Rep. Michael McCaul             | Chief of Staff   |
| <b>122</b> Jean  | Hinz                       | Rep. John Kline                 | Chief of Staff   |
| <b>123</b> Adam  | Howard                     | Rep. Michael Turner             | Chief of Staff   |
| 124 Renee        | Hudson                     | Rep. Ben Quayle                 | Chief of Staff   |

| 125 ShelleyHusbandRep. Bob GoodlatteChief of Staff126 BillIngleeHouse Appropriations Cmte.Committee Staff127 BarryJacksonOffice of the SpeakerLeadership Staff128 JoeJansenRep. Jean SchmidtChief of Staff129 PhillipJoffrionRep. Jeff LandryChief of Staff130 BarrettKarrHouse Education and Labor Cmte.Committee Staff131 DaveKarvelasRep. Vern BuchananChief of Staff132 JoelKassidayRep. Elton GalleglyChief of Staff133 AndyKeiserRep. Mike RogersChief of Staff134 CharlieKellerRep. Sandy AdamsChief of Staff135 PhilipKikoHouse Administration Cmte.Committee Staff136 HansKlinglerHouse Republican ConferenceLeadership Staff137 AndyKoenigHouse Republican ConferenceLeadership Staff138 TrevorKolegoOffice of the SpeakerLeadership Staff139 AthanKoutsiouroumbasRep. Michael FitzpatrickChief of Staff140 MickKriegerRep. John A. BoehnerChief of Staff141 RandyKutzRep. Trent FranksChief of Staff142 JasonLarrabeeRep. Jeff DenhamChief of Staff143 MIchaelLennRep. F. James SensenbrennerChief of Staff144 PatLeopoldRep. Lynn JenkinsChief of Staff |  |
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| 127 Barry Jackson Office of the Speaker Leadership Staff 128 Joe Jansen Rep. Jean Schmidt Chief of Staff 129 Phillip Joffrion Rep. Jeff Landry Chief of Staff 130 Barrett Karr House Education and Labor Cmte. Committee Staff 131 Dave Karvelas Rep. Vern Buchanan Chief of Staff 132 Joel Kassiday Rep. Elton Gallegly Chief of Staff 133 Andy Keiser Rep. Mike Rogers Chief of Staff 134 Charlie Keller Rep. Sandy Adams Chief of Staff 135 Philip Kiko House Administration Cmte. Committee Staff 136 Hans Klingler House Republican Conference Leadership Staff 137 Andy Koenig House Republican Conference Leadership Staff 138 Trevor Kolego Office of the Speaker Leadership Staff 139 Athan Koutsiouroumbas Rep. Michael Fitzpatrick Chief of Staff 140 Mick Krieger Rep. John A. Boehner Chief of Staff 141 Randy Kutz Rep. Trent Franks Chief of Staff 142 Jason Larrabee Rep. Jeff Denham Chief of Staff 143 MIchael Lenn Rep. F. James Sensenbrenner Chief of Staff  |  |
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| 143 MIchael Lenn Rep. F. James Sensenbrenner Chief of Staff   |  |
|   |  |
| 144 Pat Leopold Rep. Lynn Jenkins Chief of Staff  |  |
|   |  |
| 145 Muffy Lewis Rep. John Campbell Chief of Staff   |  |
| 146 Joe Lillis Rep. Billy Long Chief of Staff   |  |
| 147 Matt Lira Office of the Republican Leader Leadership Staff  |  |
| 148 Brett Loper Office of the Speaker Leadership Staff  |  |
| 149 Kathy Lydon Rep. Judy Biggert Chief of Staff  |  |
| 150 Al Lytton Rep. Renee Ellmers Chief of Staff   |  |
| 151 Brian MacDonald Rep. Greg Walden Chief of Staff   |  |
| 152 Marshall Macomber Rep. Mike D. Rogers Chief of Staff  |  |
| 153 Adam Magary Rep. Don Manzullo Chief of Staff  |  |
| 154 Ted Maness Rep. Alan Nunnelee Chief of Staff  |  |
| 155 Jay Martin Rep. Dennis Rehberg Chief of Staff   |  |

| Name               |            | Institution                     | Reason Invited:  |
|--------------------|------------|---------------------------------|------------------|
| <b>156</b> Josh    | Martin     | Rep. Mac Thornberry             | Chief of Staff   |
| 157 Kelly          | McCollum   | Rep. Morgan Griffith            | Chief of Staff   |
| <b>158</b> Ed      | McDonald   | Rep. J. Howard Coble            | Chief of Staff   |
| 159 George         | McElwee    | Rep. Charles Dent               | Chief of Staff   |
| <b>160</b> Dan     | McFaul     | Rep. Jeff Miller                | Chief of Staff   |
| 161 Shannon        | McGahn     | House Financial Services Cmte.  | Committee Staff  |
| <b>162</b> Joe     | McKeown    | Rep. Tim Scott                  | Chief of Staff   |
| 163 Daris          | Meeks      | House Republican Conference     | Leadership Staff |
| <b>164</b> Matt    | Meyer      | Rep. Phil Roe                   | Chief of Staff   |
| 165 Vicki          | Middleton  | Rep. Duncan D. Hunter           | Chief of Staff   |
| <b>166</b> Matt    | Miller     | Rep. Scott DesJarlais           | Chief of Staff   |
| <b>167</b> Jamie   | Miller     | Rep. Steven Palazzo             | Chief of Staff   |
| 168 Scott          | Miller     | Rep. Todd R. Platts             | Chief of Staff   |
| 169 James          | Min        | Office of the Republican Whip   | Leadership Staff |
| <b>170</b> Todd    | Mitchell   | Rep. Leonard Lance              | Chief of Staff   |
| <b>171</b> Brandon | Moody      | Rep. Sean Duffy                 | Chief of Staff   |
| 172 Steven         | Moore      | Office of the Chief Deputy Whip | Leadership Staff |
| <b>173</b> Jeff    | Morehouse  | Rep. Bill Flores                | Chief of Staff   |
| <b>174</b> David   | Mork       | Rep. Peter J. Roskam            | Chief of Staff   |
| <b>175</b> Susan   | Mosychuk   | Rep. Tim Murphy                 | Chief of Staff   |
| <b>176</b> Sean    | Murphy     | Rep. Tom Cole                   | Chief of Staff   |
| <b>177</b> Dave    | Natonski   | Rep. Aaron Schock               | Chief of Staff   |
| 178 Pepper         | Natonski   | Rep. Daniel Webster             | Chief of Staff   |
| <b>179</b> Damon   | Nelson     | Rep. Devin Nunes                | Chief of Staff   |
| 180 Valerie        | Nelson     | Office of the Republican Leader | Leadership Staff |
| <b>181</b> Dale    | Neugebauer | Rep. Darrell Issa               | Chief of Staff   |
| <b>182</b> Gabe    | Neville    | Rep. Joseph Pitts               | Chief of Staff   |
| <b>183</b> Kyle    | Nevins     | Office of the Republican Leader | Leadership Staff |
| <b>184</b> Mary    | Noonan     | Rep. Christopher H. Smith       | Chief of Staff   |
| 185 Annie          | Palisi     | Rep. Diane Black                | Chief of Staff   |
| 186 Scott          | Parker     | Rep. Rob Bishop                 | Chief of Staff   |

| Name              |           | Institution                   | Reason Invited:  |
|-------------------|-----------|-------------------------------|------------------|
| <b>187</b> Katie  | Patru     | House Republican Conference   | Leadership Staff |
| 188 Warren        | Payne     | House Ways and Means Cmte.    | Committee Staff  |
| 189 David         | Peluso    | Rep. Gus Bilirakis            | Chief of Staff   |
| <b>190</b> Mark   | Pettitt   | Rep. Mo Brooks                | Chief of Staff   |
| <b>191</b> Jim    | Pfaff     | Rep. Tim Huelskamp            | Chief of Staff   |
| <b>192</b> Chris  | Phelen    | Rep. Doug Lamborn             | Chief of Staff   |
| <b>193</b> Fred   | Piccolo   | Rep. Dennis A. Ross           | Chief of Staff   |
| <b>194</b> Steve  | Pinkos    | Office of the Republican Whip | Leadership Staff |
| <b>195</b> Mike   | Platt     | Rep. Marsha Blackburn         | Chief of Staff   |
| 196 Yleem         | Poblete   | House Foreign Affairs Cmte.   | Committee Staff  |
| <b>197</b> Parker | Poling    | Rep. Patrick McHenry          | Chief of Staff   |
| 198 Jacque        | Ponder    | Rep. Mike Coffman             | Chief of Staff   |
| <b>199</b> Todd   | Poole     | Rep. Virginia Foxx            | Chief of Staff   |
| 200 David         | Popp      | House Republican Conference   | Leadership Staff |
| <b>201</b> Janet  | Poppleton | Rep. Ralph M. Hall            | Chief of Staff   |
| <b>202</b> Amy    | Porter    | Rep. Edward Royce             | Chief of Staff   |
| 203 George        | Poulios   | Rep. Jaime Herrera Beutler    | Chief of Staff   |
| 204 Lawrence      | Purpuro   | Rep. Dan Benishek             | Chief of Staff   |
| 205 James         | Quinn     | Rep. Bill Cassidy             | Chief of Staff   |
| 206 Dave          | Ramey     | Rep. Ken Calvert              | Chief of Staff   |
| 207 Mark          | Ratner    | Rep. Fred Upton               | Chief of Staff   |
| 208 Erik          | Rayman    | Rep. Adam Kinzinger           | Chief of Staff   |
| 209 Kevin         | Reigrut   | Rep. Andy Harris              | Chief of Staff   |
| 210 Brian         | Rell      | Rep. Robert Aderholt          | Chief of Staff   |
| 211 Craig         | Roberts   | Rep. John M. Shimkus          | Chief of Staff   |
| 212 Armstrong     | Robinson  | Rep. Geoff Davis              | Chief of Staff   |
| 213 Jamie         | Roe       | Rep. Candice Miller           | Chief of Staff   |
| 214 Jerr          | Rosenbaum | Rep. Robert Hurt              | Chief of Staff   |
| 215 Justin        | Roth      | Rep. Joe Walsh                | Chief of Staff   |
| 216 John          | Rothrock  | Rep. Gary Miller              | Chief of Staff   |
| 217 Lynnel        | Ruckert   | Rep. Steve Scalise            | Chief of Staff   |

| Name             |            | Institution                   | Reason Invited:  |
|------------------|------------|-------------------------------|------------------|
| 218 Steve        | Ruhlen     | Rep. Pete Olson               | Chief of Staff   |
| <b>219</b> Mike  | Russell    | House Homeland Security Cmte. | Committee Staff  |
| <b>220</b> Chip  | Saltsman   | Rep. Chuck Fleischmann        | Chief of Staff   |
| <b>221</b> Josh  | Saltzman   | Rep. Pete Sessions            | Chief of Staff   |
| <b>222</b> Gina  | Santucci   | Rep. Ted Poe                  | Chief of Staff   |
| <b>223</b> Paul  | Sass       | House Small Business Cmte.    | Committee Staff  |
| <b>224</b> Dan   | Scandling  | Rep. Frank Wolf               | Chief of Staff   |
| <b>225</b> Dave  | Schnittger | Office of the Speaker         | Leadership Staff |
| 226 Brian        | Schubert   | Rep. Patrick Meehan           | Chief of Staff   |
| 227 Oliver       | Schwab     | Rep. David Schweikert         | Chief of Staff   |
| 228 Nicole       | Scott      | House Agriculture Cmte.       | Committee Staff  |
| <b>229</b> Andy  | Sere       | Rep. David McKinley           | Chief of Staff   |
| <b>230</b> Jack  | Seum       | Rep. Cliff Stearns            | Chief of Staff   |
| 231 Jeffrey      | Shapiro    | Rep. Adrian Smith             | Chief of Staff   |
| 232 Patty        | Sheetz     | Rep. Jeff Fortenberry         | Chief of Staff   |
| <b>233</b> Mark  | Shelden    | Rep. Timothy Johnson          | Chief of Staff   |
| 234 Jonah        | Shumate    | Rep. Rick Crawford            | Chief of Staff   |
| <b>235</b> Bob   | Simmons    | House Armed Services Cmte.    | Committee Staff  |
| <b>236</b> Rob   | Simms      | Rep. Bill Shuster             | Chief of Staff   |
| <b>237</b> Al    | Simpson    | Rep. Mick Mulvaney            | Chief of Staff   |
| <b>238</b> Kris  | Skrzycki   | Rep. Tom Price, M.D.          | Chief of Staff   |
| 239 Lindsay      | Slater     | Rep. Michael Simpson          | Chief of Staff   |
| 240 James        | Slepian    | Rep. Jim Renacci              | Chief of Staff   |
| <b>241</b> Brad  | Smith      | Rep. David Dreier             | Chief of Staff   |
| <b>242</b> Amy   | Smith      | Rep. Scott Garrett            | Chief of Staff   |
| 243 Bill         | Smith      | Rep. Mike Pence               | Chief of Staff   |
| 244 Travis       | Smith      | Rep. Kevin Yoder              | Chief of Staff   |
| <b>245</b> Kevin | Smith      | Office of the Speaker         | Leadership Staff |
| <b>246</b> Mike  | Smullen    | Rep. Bill Johnson             | Chief of Staff   |
| <b>247</b> Mike  | Sommers    | Office of the Speaker         | Leadership Staff |
| 248 David        | Sours      | Rep. Phil Gingrey, M.D.       | Chief of Staff   |

| Name             |            | Institution                     | Reason Invited:  |
|------------------|------------|---------------------------------|------------------|
| <b>249</b> John  | Sparkman   | Rep. Edward Whitfield           | Chief of Staff   |
| 250 Matthew      | Specht     | Rep. Jeff Flake                 | Chief of Staff   |
| <b>251</b> Jim   | Specht     | Rep. Jerry Lewis                | Chief of Staff   |
| <b>252</b> Alan  | Spencer    | Rep. Jo Bonner                  | Chief of Staff   |
| <b>253</b> Andy  | Speth      | Rep. Paul Ryan                  | Chief of Staff   |
| <b>254</b> Mary  | Springer   | Rep. Rob Wittman                | Chief of Staff   |
| 255 Jo-Marie     | St. Martin | Office of the Speaker           | Leadership Staff |
| 256 Michael      | Staley     | Rep. Spencer Bachus             | Chief of Staff   |
| <b>257</b> Tom   | Stallings  | Rep. Steve Southerland          | Chief of Staff   |
| <b>258</b> Steve | Stallmer   | Rep. Chris Gibson               | Chief of Staff   |
| 259 Michael      | Steel      | Office of the Speaker           | Leadership Staff |
| <b>260</b> Ryan  | Stenger    | Rep. Bob Gibbs                  | Chief of Staff   |
| <b>261</b> John  | Stipicevic | Office of the Republican Whip   | Leadership Staff |
| 262 Jordan       | Stoick     | Rep. Kristi Noem                | Chief of Staff   |
| 263 Justin       | Stokes     | Rep. Richard Hanna              | Chief of Staff   |
| 264 Steve        | Stombres   | Office of the Republican Leader | Leadership Staff |
| 265 Kelle        | Strickland | House Ethics Cmte.              | Committee Staff  |
| 266 Matthew      | Stroia     | Rep. Mike Kelly                 | Chief of Staff   |
| <b>267</b> Adam  | Sullivan   | Rep. Jack Kingston              | Chief of Staff   |
| <b>268</b> Randy | Swanson    | Rep. James Lankford             | Chief of Staff   |
| 269 Conor        | Sweeney    | House Budget Cmte.              | Committee Staff  |
| <b>270</b> Peter | Tateishi   | Rep. Dan Lungren                | Chief of Staff   |
| <b>271</b> Alan  | Tennille   | Rep. R. Blake Farenthold        | Chief of Staff   |
| <b>272</b> Adam  | Terry      | Rep. Rodney Alexander           | Chief of Staff   |
| 273 Brian        | Thomas     | Rep. Kenny Marchant             | Chief of Staff   |
| <b>274</b> Ryan  | Thompson   | Rep. Joe Barton                 | Chief of Staff   |
| <b>275</b> Anne  | Thorsen    | Office of the Speaker           | Leadership Staff |
| <b>276</b> Bill  | Tighe      | Rep. Thomas Marino              | Chief of Staff   |
| 277 Helen        | Tolar      | House Veterans' Affairs Cmte.   | Committee Staff  |
| <b>278</b> Tom   | Van Flein  | Rep. Paul Gosar                 | Chief of Staff   |
| 279 Matthew      | Van Patton | Rep. Trey Gowdy                 | Chief of Staff   |

| Name             |                | Institution                   | Reason Invited:  |
|------------------|----------------|-------------------------------|------------------|
| 280 Martin       | Van Valkenburg | Rep. Thaddeus McCotter        | Chief of Staff   |
| <b>281</b> Ben   | Vanderveen     | Rep. Justin Amash             | Chief of Staff   |
| 282 Stephen      | Vermillion     | Rep. David Rivera             | Chief of Staff   |
| 283 Andrea       | Waldock        | Rep. Lou Barletta             | Chief of Staff   |
| <b>284</b> Mark  | Walker         | Rep. Dan Burton               | Chief of Staff   |
| <b>285</b> Ryan  | Walker         | Rep. Bob Latta                | Chief of Staff   |
| <b>286</b> Beau  | Walker         | Rep. Steve Womack             | Chief of Staff   |
| <b>287</b> Mike  | Ward           | Rep. Todd Rokita              | Chief of Staff   |
| 288 Kristi       | Way            | Rep. Eric Cantor              | Chief of Staff   |
| <b>289</b> Mark  | Wellman        | Rep. Steve Chabot             | Chief of Staff   |
| 290 Jeanette     | Whitener       | Rep. Randy Neugebauer         | Chief of Staff   |
| <b>291</b> Tom   | Wiblemo        | Rep. Cynthia Lummis           | Chief of Staff   |
| <b>292</b> Joe   | Wicks          | Rep. Tim Walberg              | Chief of Staff   |
| <b>293</b> Todd  | Willens        | Rep. Steve Pearce             | Chief of Staff   |
| <b>294</b> Lance | Williams       | Rep. Jeff Duncan              | Chief of Staff   |
| <b>295</b> Brian | Worth          | Office of the Republican Whip | Leadership Staff |
| 296 Scott        | Yeldell        | Rep. Francisco Canseco        | Chief of Staff   |
| <b>297</b> Ray   | Yonkura        | Rep. Jim Jordan               | Chief of Staff   |
| <b>298</b> Joby  | Young          | Rep. Austin Scott             | Chief of Staff   |
| <b>299</b> Todd  | Young          | House Natural Resources Cmte. | Committee Staff  |
| 300 Chris        | Zeigler        | Rep. Patrick J. Tiberi        | Chief of Staff   |
| 301 Ethan        | Zorfas         | Rep. Frank Guinta             | Chief of Staff   |
| 302 Nicholas     | Zupancic       | Rep. Scott Tipton             | Chief of Staff   |
|                  |                |                               | ı                |

# Wednesday, May 2, 2012

## 4:00 PM

Choptank Ballroom

## Welcome

Mark Strand, President of the Congressional Institute

# 4:00-5:00 PM

Choptank Ballroom

# Landscape Session

Whit Ayers, North Star Opinion Research Dave Winston, The Winston Group

## 5:15-6:00 PM

The Challenges for the Rest of 2012 (and Choptank Ballroom Beyond

Moderator: Mark Strand

American Energy Policy

Getting America's Fiscal House in Order Michael Catanzaro, Office of the Speaker

Brett Loper, Office of the Speaker

ObamaCare Repeal

Reducing Red Tape and Spurring Job Brett Loper, Office of the Speaker

Mike Sommers, Office of the Speaker Creation

Neil Bradley, House Majority Leader **Cax Strategy** 

Warren Payne, House Ways and Means Committee

## 6:30 PM

Regatta Pavilion

Reception

# 7:00-9:00 PM

Chesapeake ABCD Ballroom

Dan Meyer, Chairman of the Congressional Institute Speaker: Ari Fleischer, Former White House Press Secretary for U.S. President George W. Bush

# Thursday, May 3, 2012

7:30-8:30 AM

Chesapeake ABCD Ballroom

Breakfast

# 8:30-9:30 AM

Choptank Ballroom

## Ethics Rules

Rob Walker, Wiley Rein LLP, Former Staff Director and Chief Counsel to the House and Senate Ethics fan Baran, Wiley Rein LLP Committee

# 9:30-10:30 AM

Choptank Ballroom

# The Future of Medicare

James Capretta, Fellow at the Ethics and Public Policy

Conor Sweeney, House Budget Committee

10:30-11:30 AM

Choptank Ballroom

Plenary Session

# 12:15-1:45 PM

Choptank Ballroom

Forum and Former Director of the Congressional Budget Douglas Holtz-Eakin, President of the American Action

# 2:00-3:15 PM

Creating a Digital Toolkit for Your Choptank Ballroom

David Almacy, Edelman Digital Katie Harbath, Facebook

Patrick Bell, House Republican Conference Mike Lurie, House Republican Conference Bryant Avondoglio, Office of the Speaker Don Seymour, Office of the Speaker Matt Lira, House Majority Leader Ryan Howell, House Republican Conference

## 3:30-4:30 PM

Managing Employees In a High Pressure Choptank Ballroom

Washington University School of Business Leadership Development at the George James Bailey, the Stacy and Jonathan Hochberg Professorial Fellow of Environment

## 4:30-5:15 PM

Choptank Ballroom

Preserving American Strength through Douglas Holtz-Eakin, President of the Director of the Congressional Budget American Action Forum and Former the Reconciliation Process Office

Neil Bradley, House Majority Leader

# 5:15-6:15 PM

411 breakouts are upstairs. Chief of Staff Breakout Sessions

Cutter Room Best Practices for Communicating with your Constituents Session 1:

Steve Moore, Office of the Chief Deputy

Session 2:

Schooner Room

Effective Outreach

Brian Worth, Office of the Speaker Jeff Shapiro, Chief of Staff to Rep. Adrian Smith

Session 3: Galleon Room Strategic Planning – What are the Greatest Office Needs?

Mark Strand, Congressional Institute

6:30 PM

Chesapeake Patio

Reception

7:00-9:00 PM

Choptank Ballroom

Dinner

Former Senator Jim Talent of Missouri

Friday May 4, 2012

8:00 AM

Chesapeake EFG Ballroom

Breakfast

9:00-10:00 AM

ObamaCare and the Supreme Court
Carrie Severino, Chief Counsel and Policy
Director of the Judicial Crisis Network
Brett Loper, Office of the Speaker

Windjammer (next to Bay County

Market)

Staff Office

created to help participants in their activities at the retreat. If you have

any questions, please contact the

Phone: (410) 901-6474

staff office.

Fax: (410) 901-6477

A full-service staff office has been

10:00-11:00 AM

Choptank Ballroom

The Perils and Promise of Congressional
Online Advertising
Rich Thau, Presentation Testing

11:00-12:00 noon

Choptank Ballroom

Leadership Staff Panel

Moderator: Mark Strand, Congressional Institute Mike Sommers, Office of the Speaker Neil Bradley, House Majority Leader I'm Berry, House Majority Whip Dee Buchanan, House Republican Conference



# Agenda

# 2012 Chiefs of Staff Retreat

May 2-4, 2012 Cambridge, MD